

**CABINET and ASSEMBLY  
FORWARD PLAN**

July 2022 Edition

Publication Date: 13 June 2022

# THE FORWARD PLAN

## Explanatory note:

This document includes details of key decisions that will be made by either the Cabinet (the main executive decision-making body of the Council), the Assembly (full Council) or by officers under delegated authority. The Health and Wellbeing Board, which deals with health-related decisions, has a separate Forward Plan which can be viewed on the Council's website at <https://modgov.lbbd.gov.uk/Internet/mgListPlans.aspx?RPId=669&RD=0>.

For ease of reading, where this document refers to the 'decision-making body', this can be taken to mean the Cabinet or the Assembly. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 the membership of these committees is listed in Appendix 1.

## Key Decisions

By law, councils have to publish a document detailing "Key Decisions" that are to be taken by the Cabinet or other committees / persons / bodies that have executive functions. The document, known as the Forward Plan, is required to be published 28 days before the date that the decisions are to be made. Key decisions are defined as:

- (i) Those that form the Council's budgetary and policy framework (this is explained in more detail in the Council's Constitution);
- (ii) Those that involve 'significant' spending or savings;
- (iii) Those that have a significant effect on the community.

In relation to (ii) above, Barking and Dagenham's definition of 'significant' is spending or savings of £200,000 or more that is not already provided for in the Council's Budget (the setting of the Budget is itself a Key Decision).

In relation to (iii) above, Barking and Dagenham has also extended this definition so that it relates to any decision that is likely to have a significant impact on one or more ward (the legislation refers to this aspect only being relevant where the impact is likely to be on two or more wards). As part of the Council's commitment to open government it has extended the scope of this document so that it includes all known issues, not just "Key Decisions", that are due to be considered by the decision-making body as far ahead as possible.

## Information included in the Forward Plan

In relation to each decision, the Forward Plan includes as much information as is available when it is published, including:

- the matter in respect of which the decision is to be made;
- the decision-making body or person;

- the date when the decision is due to be made;

### Publicity in connection with Key decisions

Subject to any prohibition or restriction on their disclosure, the documents referred to in relation to each Key Decision are available to the public. Each entry in the Plan gives details of the main officer to contact if you would like some further information on the item. If you would like to view any of the documents listed you should contact Alan Dawson, Head of Governance & Electoral Services, Ground Floor, Town Hall, 1 Town Square, Barking IG11 7LU (email: [democraticservices@lbbd.gov.uk](mailto:democraticservices@lbbd.gov.uk))

The agendas and reports for the decision-making bodies and other Council meetings open to the public will normally be published at least five clear working days before the meeting. For details about Council meetings and to view the agenda papers go to <https://modgov.lbbd.gov.uk/Internet/ieDocHome.aspx?Categories=-14062> and select the committee and meeting that you are interested in.

The Statutory Forward Plan will be published on or before the following dates during 2022/23:

<b>Edition</b>	<b>Publication date</b>
July 2022 Edition	13 June 2022
August 2022 Edition	18 July 2022
September 2022 Edition	22 August 2022
October 2022 Edition	19 September 2022
November 2022 Edition	17 October 2022
December 2022 Edition	14 November 2022
January 2023 Edition	14 December 2022
February 2023 Edition	20 January 2023
March 2023 Edition	20 February 2023
April 2023 Edition	17 March 2023
May 2023 Edition	21 April 2023
June 2023 Edition	19 May 2023

## Confidential or Exempt Information

Whilst the majority of the Cabinet's business at the meetings listed in this Forward Plan will be open to the public and media organisations to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. Representations may be made to the Council about why a particular decision should be open to the public. Any such representations should be made to Alan Dawson, Head of Governance & Electoral Services, Ground Floor, Town Hall, 1 Town Square, Barking IG11 7LU (email: [democraticservices@lbbd.gov.uk](mailto:democraticservices@lbbd.gov.uk)).

## Key to the table

Column 1 shows the projected date when the decision will be taken and who will be taking it. However, an item shown on the Forward Plan may, for a variety of reasons, be deferred or delayed. It is suggested, therefore, that anyone with an interest in a particular item, especially if he/she wishes to attend the meeting at which the item is scheduled to be considered, should check within 7 days of the meeting that the item is included on the agenda for that meeting by clicking <https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?CId=180&Year=0> (for items to be considered by the Cabinet) and <https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?CId=179&Year=0> (for items to be considered by the Assembly).

Column 2 sets out the title of the report or subject matter and the nature of the decision being sought. For 'key decision' items the title is shown in **bold type** - for all other items the title is shown in normal type. Column 2 also lists the ward(s) in the Borough that the issue relates to.

Column 3 shows whether the issue is expected to be considered in the open part of the meeting or whether it may, in whole or in part, be considered in private and, if so, the reason(s) why.

Column 4 gives the details of the lead officer for the item.

<b>Decision taker/ Projected Date</b>	<b>Subject Matter</b>  Nature of Decision	<b>Open / Private</b> (and reason if all / part is to be private)	<b>Relevant Lead Contact</b>
<b>Cabinet: 12.7.22</b>	<p><b>Draft Planning Obligations (Section 106) Supplementary Planning Document</b> : Community</p> <p>The Cabinet will be asked to approve the draft Planning Obligations (Section 106) Supplementary Planning Document (SPD) for adoption.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	<p>Tim Thomas, Head of Policy &amp; Infrastructure Planning, Be First</p> <p>(tim.thomas@befirst.london)</p>
<b>Cabinet: 12.7.22</b>	<p>Corporate Plan 2020-22 - Quarters 3 and 4 2021/22 Performance Reporting</p> <p>The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly periods.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	<p>Richard Caton, Head of Programme Management Office</p> <p>(richard.caton@lbbd.gov.uk)</p>
<b>Cabinet: 12.7.22</b>	<p><b>Review of School Places and Capital Investment - Update</b> : Community, Financial</p> <p>The Cabinet will be provided with an update on demand for school places, new school provision / expansion projects and the latest funding issues and asked to approve appropriate proposals.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	<p>Andrew Carr, Group Manager, School Investment</p> <p>(Tel: 020 8227 2254)</p> <p>(andrew.carr@lbbd.gov.uk)</p>

<b>Cabinet: 12.7.22</b>	<p><b>Thames Road Delivery Strategy</b> : Community,,: Financial</p> <p>The report will set out initial proposals for the regeneration of land owned by the Council at Thames Road, Barking, to provide a major, mixed-use development of new residential units and commercial floorspace. The Cabinet will be asked to approve the proposals for the mixed-use project, allocate initial funding to enable the project to be progressed and approve relevant delegations to officers to enable the delivery of the project.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Barking Riverside; Thames View</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Jonathan Langham, Head of Commercial Development  (jonathan.langham@befirst.london)
<b>Cabinet: 12.7.22</b>	<p><b>Public Bike Hire Scheme</b> : Community,,: Financial</p> <p>The Cabinet will be asked to consider proposals to procure a delivery partner for a public bike hire scheme in Barking.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Tim Thomas, Head of Policy & Infrastructure Planning, Be First  (tim.thomas@befirst.london)
<b>Cabinet: 12.7.22</b>	<p>Dynamic Purchasing System for Disabled Adaptation Works and Services</p> <p>The Cabinet will be recommended to approve the access and use of the Adaptation, Repair, Maintenance and Improvement (ARMI) Dynamic Purchasing System (DPS) framework contract for disabled adaptation works and services.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Louise Hider-Davies, Head of Commissioning, Adults Care and Support (Tel: 020 8227 2861) (louise.hider-davies@lbbd.gov.uk)
<b>Cabinet: 12.7.22</b>	<p>Energy Company Obligation (ECO4) Programme</p> <p>The Cabinet will be asked to approve proposals for a strategic partnership and programme with a preferred energy supplier(s) to deliver ECO4 energy efficiency measures to homes across all tenures.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Neil Pearce, Head of Sustainability & Climate Change (Tel: 020 8227 5733) (neil.pearce@lbbd.gov.uk)

<p><b>Cabinet: 12.7.22</b></p>	<p><b>Medium Term Financial Strategy Update</b> : Financial [Annual Item]</p> <p>The Cabinet will be presented with an update on the Council's MTFS for 2022/23 to 2025/26 and will be asked to approve any necessary budget adjustments.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philip Gregory, Director, Finance &amp; Investments (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet: 12.7.22</b></p>	<p><b>Barking and Dagenham School Improvement Partnership Business Plan 2022-2025</b> : Community, Financial</p> <p>The Cabinet will be asked to approve the Barking and Dagenham School Improvement Partnership Business Plan 2022-2025.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report / appendices may contain commercially confidential information.</p>	<p>Hilary Morris, Commercial Director (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)</p>
<p><b>Cabinet: 12.7.22</b></p>	<p><b>Procurement of Electricity and Gas Supplies and Ancillary Services</b></p> <p>The Cabinet will be asked to approve proposals relating to the procurement via LASER of a new contract commencing in October 2024 for the provision of electricity and gas supplies to all corporate buildings and housing properties within the Council's portfolio and related ancillary services.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Leona Menville, Director of Homes &amp; Assets  (leona.menville@lbbd.gov.uk)</p>
<p><b>Cabinet: 12.7.22</b></p>	<p><b>Parking Strategy 2022-25</b> : Community</p> <p>The Cabinet will be asked to approve a new Parking Strategy for the next three years which will include the programme and timetable for the rollout of further controlled parking zones across the borough. The report will also make recommendations to amend charges for some parking permits.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Andy Opie, Operational Director, Enforcement &amp; Community Safety (Tel: 020 8227 3590) (andy.opie@lbbd.gov.uk)</p>

<p><b>Cabinet: 12.7.22</b></p>	<p><b>Proposed Council Tax Support Reduction Scheme 2023/24 : Community</b></p> <p>A new Council Tax support reduction scheme is proposed for implementation in 2023/24 which would change the contribution that some residents would make towards their Council Tax bill. The Cabinet will be asked to approve consultation arrangements with residents and the principles for the appropriate policy and scheme changes.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Stephen McGinnes, Director of Support &amp; Collections, ComSol</p> <p>(stephen.mcginnes@lbbd.gov.uk)</p>
<p><b>Cabinet: 12.7.22</b></p>	<p><b>Contract for the Provision of Temporary Accommodation for Homeless Families</b></p> <p>The Cabinet will be asked to approve arrangements relating to the procurement of a new contract for the provision of temporary accommodation, to commence in June 2023, which will assist the Council in meeting its statutory duties to provide temporary housing pending long-term solutions, in accordance with Part 7 of the Housing Act 1996 and the Homeless Reduction Act 2017.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Stephen McGinnes, Director of Support &amp; Collections, ComSol</p> <p>(stephen.mcginnes@lbbd.gov.uk)</p>
<p><b>Cabinet: 12.7.22</b></p>	<p><b>Proposed Freehold Sale of Welbeck Wharf, 8 River Road, Barking : Financial</b></p> <p>The Cabinet will be asked to agree the freehold sale of Welbeck Wharf, 8 River Road, Barking, to Hackman Capital Partners, who currently lease the site from the Council as part of the Eastbrook Studios film and television studio project in the Borough.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Thames View</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>Ed Skeates, Development Director, Be First (Tel: 020 8227 3072) (ed.skeates@lbbd.gov.uk)</p>



<p><b>Cabinet: 12.7.22</b></p>	<p><b>Parsloes Park 'Parklife' Project Review</b> : Financial</p> <p>By Minute 4 (19 June 2018), the Cabinet approved proposals for the Council to work with The Football Foundation and other bodies on a major improvement project via the national 'Parklife' programme at Parsloes Park.</p> <p>In light of significant increases to project costs mainly due to inflation in construction and component costs, the Cabinet will be asked to reconsider the Council's commitment to the overall project and, if appropriate, approve additional funding through borrowing.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Parsloes</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>Neil Pearce, Head of Sustainability &amp; Climate Change (Tel: 020 8227 5733) (neil.pearce@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.9.22</b></p>	<p><b>Community Assets Policy and Action Plan</b> : Community</p> <p>The Council owns or has a stake in a wide range of physical community assets across the borough, such as libraries, children's centres, community halls and parks and open spaces. At a time of reduced public funding and with the aim of enabling participation, it is important that these assets are utilised to their fullest and that the Council has a consistent approach to decision-making regarding these assets, enabling local residents and social sector partners to have their say over how assets are used, and who manages, owns and operates out of them.</p> <p>The Cabinet will be asked to approve a new Community Assets Policy and associated Action Plan.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report: Equality Impact Assessment</li> </ul>	<p>Open</p>	<p>Monica Needs, Community Enterprise Manager (Tel: 020 8227 2936) (monica.needs@lbbd.gov.uk)</p>

<p><b>Cabinet: 20.9.22</b></p>	<p><b>Be First Projects 2022/23 - Progress Report</b> : Community,,: Financial</p> <p>The Cabinet will be presented with an update on current projects within the Be First Business Plan for 2022/23 and, if necessary, asked to agree proposed revisions to project parameters and/or funding issues.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report / appendices may contain commercially confidential information.</p>	<p>Kevin O'Brien, Finance Director, Be First</p> <p>(kevin.obrien@befirst.london)</p>
<p><b>Cabinet: 20.9.22</b></p>	<p><b>Revenue Budget Monitoring 2022/23 (Period 4, July 2022) and Q1 Capital Programme Update</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2022/23 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.9.22</b></p>	<p>Debt Management Performance 2022/23 (Quarter 1)</p> <p>The Cabinet will be presented with a report on debt management performance for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Stuart Kirby, Revenues Manager</p> <p>(stuart.kirby@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.9.22</b></p>	<p><b>B&amp;D Trading Partnership Business Plan 2022-2025</b> : Community,,: Financial</p> <p>The Cabinet will be asked to approve the Barking and Dagenham Trading Partnership Business Plan for 2022-2025.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report / appendices may contain commercially confidential information.</p>	<p>Hilary Morris, Commercial Director (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>20.9.22</b></p>	<p><b>B&amp;D Reside Business Plan 2022-2025</b> : Community,: Financial</p> <p>The Cabinet will be asked to approve the Barking and Dagenham Reside Business Plan 2022-2025.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>Hilary Morris, Commercial Director (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>20.9.22</b></p>	<p><b>B&amp;D Energy Business Plan 2022-2025</b> : Community,: Financial</p> <p>The Cabinet will be asked to approve the B&amp;D Energy Business Plan 2022-2025.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>Hilary Morris, Commercial Director (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>28.9.22</b></p>	<p>Children's Care and Support Self-Evaluation [Annual Item]</p> <p>The Assembly will receive a summary and presentation on the Council's annual Children's Care and Support Self-Evaluation, highlighting the key messages and outcomes.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Chris Bush, Commissioning Director, Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>18.10.22</b></p>	<p><b>Revenue Budget Monitoring 2022/23 (Period 5, August 2022)</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2022/23 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>15.11.22</b></p>	<p><b>Fees and Charges 2023</b> : Community,;: Financial [Annual Item]</p> <p>The Cabinet will be asked to consider and approve the proposed fees and charges for Council services for 2023.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.11.22</b></p>	<p><b>Budget Strategy 2023/24 to 2026/27</b> : Community,,: Financial [Annual Item]</p> <p>The Cabinet will be presented with a progress report on the budget setting process for 2023/24 and beyond and asked to consider appropriate proposals that would assist the Council in setting a balanced budget.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philip Gregory, Director, Finance &amp; Investments (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.11.22</b></p>	<p>Annual Education Performance Review 2021/22 [Annual Item]</p> <p>The Cabinet will be presented with a summary of school and educational performance for the 2021/22 academic year together with an update on the Education and Participation Strategy and priorities for the coming year.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Natasha Cock, Education Strategy, Comm. &amp; Intel. Lead (Tel: 020 8227 2463) (natasha.cock@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.11.22</b></p>	<p><b>Treasury Management 2022/23 Mid-Year Review</b> : Framework [Annual Item]</p> <p>The Cabinet will be presented with an update on the Council's Treasury Management Strategy 2022/23, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to recommend the Assembly to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>15.11.22</b></p>	<p><b>Revenue Budget Monitoring 2022/23 (Period 6, September 2022) :</b> Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2022/23 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.11.22</b></p>	<p><b>New Corporate Plan 2022/23 and beyond :</b> Framework</p> <p>The Cabinet will be asked to recommend the Assembly to approve a new Corporate Plan for 2022/23 and beyond, setting out the Council's long-term vision for the delivery of services, its strategic framework and performance targets.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Richard Caton, Head of Programme Management Office  (richard.caton@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.11.22</b></p>	<p><b>One View Procurement Strategy :</b> Financial</p> <p>The Cabinet will be asked to approve the strategy for the re-procurement of the data analytics and predictive modelling One View platform, which assists the Council in the transformation of service provision by enabling it to understand its residents better, estimate future demand, rapidly respond to urgent issues, target services and increase value for money.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report: Equality Impact Assessment</li> </ul>	<p>Open</p>	<p>Tim Pearse, Behavioural Science &amp; Service Design Lead  (tim.pearse@lbbd.gov.uk)</p>

<p><b>Assembly: 23.11.22</b></p>	<p><b>Treasury Management 2022/23 Mid-Year Review</b> : Framework [Annual Item]</p> <p>The Assembly will be presented with an update on the Council's Treasury Management Strategy 2022/23, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Assembly: 23.11.22</b></p>	<p>Local Safeguarding Adults' Board Annual Report 2021/22</p> <p>The Assembly will be presented with the Local Safeguarding Adults' Board (LSAB) Annual Report for 2021/22.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Chris Bush, Commissioning Director, Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>
<p><b>Assembly: 23.11.22</b></p>	<p>Adoption and Corporate Parenting Annual Reports 2021/22</p> <p>The Assembly will be presented with the Council's Adoption and Corporate Parenting Annual Reports for 2021/22.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Vikki Rix, Head of Performance and Intelligence, Children's Care and Support Commissioning (Tel: 020 8227 2564) (vikki.rix@lbbd.gov.uk)</p>
<p><b>Assembly: 23.11.22</b></p>	<p><b>New Corporate Plan 2022/23 and beyond</b> : Framework</p> <p>The Assembly will be recommended to approve a new Corporate Plan for 2022/23 and beyond, setting out the Council's long-term vision for the delivery of services, its strategic framework and performance targets.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Richard Caton, Head of Programme Management Office  (richard.caton@lbbd.gov.uk)</p>

<p><b>Cabinet: 13.12.22</b></p>	<p><b>Dedicated Schools Budget and School Funding Formula 2023/24 :</b> Financial [Annual Item]</p> <p>The Cabinet will be provided with an update on the school funding position in the light of the new funding regime and asked to approve the school funding formula for 2023/24.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Jane Hargreaves, Commissioning Director, Education, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 2686), (Tel: 020 8227 3262) (jane.hargreaves@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Cabinet: 13.12.22</b></p>	<p><b>Revenue Budget Monitoring 2022/23 (Period 7, October 2022) and Q2 Capital Programme Update :</b> Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2022/23 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Cabinet: 13.12.22</b></p>	<p>Debt Management Performance 2022/23 (Quarter 2)</p> <p>The Cabinet will be presented with a report on debt management performance for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Stuart Kirby, Revenues Manager (stuart.kirby@lbbd.gov.uk)</p>
<p><b>Cabinet: 17.1.23</b></p>	<p><b>Review of School Places and Capital Investment - Update :</b> Community,; Financial</p> <p>The Cabinet will be provided with an update on demand for school places, new school provision / expansion projects and the latest funding issues and asked to approve appropriate proposals.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Andrew Carr, Group Manager, School Investment (Tel: 020 8227 2254) (andrew.carr@lbbd.gov.uk)</p>

<p><b>Cabinet: 17.1.23</b></p>	<p><b>Council Tax Support Scheme 2023/24</b> : Community,,: Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to adopt the Council Tax Support Scheme for 2023/24.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Donna Radley, Head of Benefits (donna.radley@lbbd.gov.uk)</p>
<p><b>Cabinet: 17.1.23</b></p>	<p>Calculation and Setting of Council Tax Base 2023/24 [Annual Item]</p> <p>The Cabinet will be asked to agree the Council Tax Base for 2023/24, as part of the process for setting the annual level of Council Tax.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philip Gregory, Director, Finance &amp; Investments (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet: 17.1.23</b></p>	<p><b>Housing Revenue Account: Estimates and Review of Rents and Other Charges 2023/24</b> : Community,,: Financial [Annual Item]</p> <p>The Cabinet will be asked to consider the HRA estimates and rent levels for Council properties for 2023/24, together with service and other related charges, and also to approve the rolling 30-year HRA Business Plan setting out how the Council intends to fund its stock investment, estate regeneration and new build plans.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (katherine.heffernan@lbbd.gov.uk)</p>



<p><b>Cabinet:</b> <b>17.1.23</b></p>	<p><b>Revenue Budget Monitoring 2022/23 (Period 8, November 2022) :</b> Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2022/23 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>17.1.23</b></p>	<p>Corporate Plan - Quarters 1 and 2 2022/23 Performance Reporting</p> <p>The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly periods.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Richard Caton, Head of Programme Management Office  (richard.caton@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>25.1.23</b></p>	<p><b>Council Tax Support Scheme 2023/24 :</b> Community,,: Financial [Annual Item]</p> <p>The Assembly will be recommended to adopt the Council Tax Support Scheme for 2023/24.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Donna Radley, Head of Benefits  (donna.radley@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>25.1.23</b></p>	<p>BAD Youth Forum Annual Report 2022 [Annual Item]</p> <p>The Assembly will receive a presentation on the work and achievements of the Barking and Dagenham (BAD) Youth Forum and the Young Mayor during 2022.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Erik Stein, Head of Participation, Opportunity and Wellbeing (Tel: 020 8227 3163) (Erik.Stein@lbbd.gov.uk)</p>

<p><b>Assembly: 25.1.23</b></p>	<p>Local Safeguarding Children Partnership Annual Report 2021/22 [Annual Item]</p> <p>The Assembly will be presented with the Barking and Dagenham Safeguarding Children Partnership (BDSCP) Annual Report, which will highlight the progress that the BDSCP, consisting of the Local Authority, NHS BHR Clinical Commissioning Group and the Police, has made in achieving its safeguarding priorities in 2021/22 and setting out its priorities for 2022/23.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Chris Bush, Commissioning Director, Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.2.23</b></p>	<p><b>Budget Framework 2023/24 and Medium Term Financial Strategy 2023/24 - 2026/27</b> : Framework [Annual Item]</p> <p>The Cabinet will be asked to consider and make appropriate recommendations to the Assembly in respect of:</p> <ul style="list-style-type: none"> <li>- the revised Revenue Estimates for 2022/23;</li> <li>- the base Revenue Estimates for 2023/24;</li> <li>- the level of Council Tax for 2023/24;</li> <li>- the Capital Programme for 2023/24 to 2026/27;</li> <li>- the Medium Term Financial Strategy for 2023/24 to 2026/27</li> </ul> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philip Gregory, Director, Finance &amp; Investments (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.2.23</b></p>	<p><b>Treasury Management Strategy Statement 2023/24</b> : Framework [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the annual Treasury Management Strategy Statement for 2023/24, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>20.2.23</b></p>	<p>Pay Policy Statement 2023/24 [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Council's Pay Policy Statement for 2023/24, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Iain Marshall, HRIS &amp; Change Manager</p> <p>(iain.marshall@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>20.2.23</b></p>	<p><b>Revenue Budget Monitoring 2022/23 (Period 9, December 2022) :</b> Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2022/23 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>1.3.23</b></p>	<p><b>Budget Framework 2023/24 and Medium Term Financial Strategy 2023/24 - 2026/27 :</b> Framework [Annual Item]</p> <p>The Assembly will be recommended to approve:</p> <ul style="list-style-type: none"> <li>- the revised Revenue Estimates for 2022/23;</li> <li>- the base Revenue Estimates for 2023/24;</li> <li>- the level of Council Tax for 2023/24;</li> <li>- the Capital Programme for 2023/24 to 2026/27;</li> <li>- the Medium Term Financial Strategy for 2023/24 to 2026/27</li> </ul> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philip Gregory, Director, Finance &amp; Investments (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>

<p><b>Assembly: 1.3.23</b></p>	<p><b>Treasury Management Strategy Statement 2023/24</b> : Framework [Annual Item]</p> <p>The Assembly will be recommended to approve the annual Treasury Management Strategy Statement for 2023/24, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Assembly: 1.3.23</b></p>	<p>Pay Policy Statement 2023/24 [Annual Item]</p> <p>The Assembly will be recommended to approve the Council's Pay Policy Statement for 2023/24, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Iain Marshall, HRIS &amp; Change Manager  (iain.marshall@lbbd.gov.uk)</p>
<p><b>Cabinet: 21.3.23</b></p>	<p><b>Commercial Entity Business Plans</b> : Community, : Financial</p> <p>The Cabinet will be asked to approve the following Business Plans of the Council's commercial entities:</p> <ul style="list-style-type: none"> <li>- Be First Business Plan 2023-2028;</li> <li>- Barking and Dagenham Reside Business Plan 2023-2026;</li> <li>- Barking and Dagenham Trading Partnership Business Plan 2023-2026; and</li> <li>- Barking and Dagenham School Improvement Partnership Business Plan 2023-2026.</li> </ul> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>Hilary Morris, Commercial Director (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)</p>

<p><b>Cabinet: 21.3.23</b></p>	<p><b>Revenue Budget Monitoring 2022/23 (Period 10, January 2023) and Q3 Capital Programme Update : Financial</b></p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2022/23 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Cabinet: 21.3.23</b></p>	<p><b>Debt Management Performance 2022/23 (Quarter 3)</b></p> <p>The Cabinet will be presented with a report on debt management performance for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Stuart Kirby, Revenues Manager  (stuart.kirby@lbbd.gov.uk)</p>
<p><b>Assembly: 17.5.23</b></p>	<p><b>Appointments to the Political Structure and Other Bodies 2023/24 [Annual Item]</b></p> <p>The Assembly will be asked to make appointments to the Political Structure and Other Bodies for the 2023/24 municipal year.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Alan Dawson, Head of Governance &amp; Electoral Services (Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)</p>
<p><b>Assembly: 17.5.23</b></p>	<p><b>Members' Allowances Scheme 2023/24 [Annual Item]</b></p> <p>The Assembly will be asked to approve the Members' Allowances Scheme for the 2023/24 municipal year.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Alan Dawson, Head of Governance &amp; Electoral Services (Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)</p>

<p><b>Assembly: 17.5.23</b></p>	<p>Children's Care and Support Self-Evaluation [Annual Item]</p> <p>The Assembly will receive a summary and presentation on the Council's annual Children's Care and Support Self-Evaluation, highlighting the key messages and outcomes.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Chris Bush, Commissioning Director, Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.6.23</b></p>	<p><b>Treasury Management Annual Report 2022/23</b> : Framework [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Council's Treasury Management Annual Report for 2022/23, including the actual Prudential and Treasury Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.6.23</b></p>	<p><b>Revenue and Capital Outturn for the 2022/23 Financial Year</b> : Financial [Annual Item]</p> <p>The Cabinet will be asked to approve the Council's final revenue and capital outturn position for 2022/23 and, if necessary, any appropriate in-year budget adjustments.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philippa Farrell, Head of Service Finance, Katherine Heffernan, Head of Service Finance (Tel: 020 8227 3262) (philippa.farrell@lbbd.gov.uk), (katherine.heffernan@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.6.23</b></p>	<p>Social Value Impact Report 2022/23 [Annual Item]</p> <p>The Cabinet will be presented with an update on the impact of Social Value in respect of the Council's procurement and commissioning arrangements during 2022/23 following the introduction of the new policy and toolkit in October 2020.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Hilary Morris, Commercial Director (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>20.6.23</b></p>	<p>Debt Management Performance 2022/23 (Quarter 4)</p> <p>The Cabinet will be presented with a report on debt management performance for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Stuart Kirby, Revenues Manager (stuart.kirby@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>Not before</b> <b>1.7.23</b></p>	<p><b>Treasury Management Annual Report 2022/23</b> : Framework [Annual Item]</p> <p>The Assembly will be recommended to approve the Council's Treasury Management Annual Report for 2022/23, including the actual Prudential and Treasury Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>

**Membership of Decision-making Bodies**

**Cabinet:**

Councillor Darren Rodwell, Leader of the Council

Councillor Saima Ashraf, Deputy Leader of the Council and Cabinet Member for Community Leadership & Engagement

Councillor Dominic Twomey, Deputy Leader of the Council and Cabinet Member for Finance, Growth & Core Services

Councillor Sade Bright, Cabinet Member for Employment, Skills & Aspiration

Councillor Cameron Geddes, Cabinet Member for Regeneration & Economic Development

Councillor Syed Ghani, Cabinet Member for Enforcement & Community Safety

Councillor Kashif Haroon, Cabinet Member for Public Realm & Climate Change

Councillor Jane Jones, Cabinet Member for Children's Social Care & Disabilities

Councillor Elizabeth Kangethe, Cabinet Member for Educational Attainment & School Improvement

Councillor Maureen Worby, Cabinet Member for Adult Social Care & Health Integration

**Assembly:**

All 51 elected members of the Council